

BEFORE THE PUBLIC SERVICE COMMISSION

STATE OF GEORGIA

In Re: :

Georgia Power Company's :
Application for Approval :
of its 2013 Integrated :
Resource Plan And :
Application for :
Decertification of Plant : DOCKET NO. 36498
Branch Units 3 and 4, :
Plant McManus Units 1 :
and 2, Plant Kraft Units :
1-4, Plant Yates Units :
1-5, Plant Boulevard :
Units 2 and 3, and Plant :
Bowen Unit 6 :

DIRECT TESTIMONY OF

KARL R. RÁBAGO

Presented on behalf of
The Georgia Solar Energy Industries Association

MAY 10, 2013

Galloway & Lyndall, LLP
The Lewis-Mills House
406 North Hill Street
Griffin, Georgia 30223

I. INTRODUCTION

1 **Q. State your name, business name and address.**

2 A. My name is Karl R. Rábago. I am the principal of
3 Rábago Energy LLC, a Texas limited liability corporation,
4 located at 9512 Vera Cruz, Austin, Texas. I am appearing
5 here as an expert witness on behalf of the Georgia Solar
6 Energy Industries Association ("GSEIA").

7

8 **Q. Summarize your experience and expertise in the**
9 **fields of electric utility regulation and renewable energy.**

10 A. I have worked for more than 20 years in the
11 electricity industry and its related fields. My work
12 experience is set forth in detail on my resume, attached as
13 Exhibit KRR-1. My previous government experience includes
14 service as a Commissioner with the Texas Public Utility
15 Commission and Deputy Assistant Secretary with the U.S.
16 Department of Energy. In private industry, I served as Vice
17 President of Austin Energy, and I was a Director of AES
18 Corporation, among others. I also served as Chairman of
19 the Board of Directors of the Center for Resource Solutions
20 ("CRS").

21

22

1 **Q. What is CRS?**

2 A. CRS is a not-for-profit California corporation
3 that offers certification services to green pricing and
4 green power products throughout the U.S., under the
5 certification mark "Green-e®."

6

7 **Q. Does Georgia Power Company ("Georgia Power" or "the
8 Company") have a green energy program certified by CRS?**

9 A. Yes. The Company's Green Power Program is
10 certified under the Green-e Energy program. Georgia Power
11 pays a fee to CRS for use of the Green-e® certification
12 mark. I have no direct involvement with the certification
13 of programs under the Green-e® Energy program, and I have no
14 involvement with matters directly relating to the Company's
15 certification. Consistent with the conflict of interest
16 policy adopted by the CRS Board, I have notified my fellow
17 board members of my participation in this proceeding as an
18 expert witness.

19

20 **Q. What is your role in this proceeding?**

21 A. I am testifying on behalf of GSEIA to review the
22 Company's Integrated Resource Plan as it relates to solar
23 energy. In my testimony, I offer my conclusions and
24 recommendations regarding incorporation of distributed

1 solar energy resources in its plan.

2

3 **Q. State the purpose of your testimony.**

4 A. In my testimony, I address the deficiencies in
5 the Company's IRP related to renewable energy, distributed
6 solar in particular. I identify the major analytical
7 weaknesses underlying the Plan - that the Company fails to
8 recognize the value of distributed solar and that the value
9 of solar is not reasonably reflected in the prices paid for
10 solar energy.

11 I also propose that the Company improve and increase
12 market opportunities for distributed solar technology in
13 its service territory through adoption of improved resource
14 valuation methodologies in the Company's IRP and other
15 processes, as appropriate.

16

17 **Q. How do you define distributed solar?**

18 A. For purposes of my testimony, distributed solar
19 means solar photovoltaic systems producing electrical
20 energy that are imbedded within the distribution system.

21

22 **Q. What materials did you review in preparing this**
23 **testimony?**

24 A. Through GSEIA counsel and after execution of a

1 non-disclosure agreement, I reviewed relevant portions of
2 the Company's filings in this proceeding, along with laws
3 and other materials referenced in those documents. I also
4 reviewed a wide range of studies, reports, and articles
5 which are listed on Exhibit KRR-2.

6

7 **Q. What are the key points in your testimony?**

8 A. My testimony makes the following key points:

9 1. The goal of integrated resource planning is
10 ultimately the procurement of the most cost-effective and
11 economically efficient portfolio of resources to meet the
12 demand for electricity services. In order to properly
13 compare alternative resources, each resource must be valued
14 correctly. Under-valuation of resources, like over-
15 valuation, results in suboptimal resource procurement
16 across the portfolio.

17 2. Valuation techniques for distributed solar
18 energy resources have significantly improved over time and
19 with decades of deployment experience, allowing utilities,
20 regulators, and policy makers to make better-informed
21 decisions about how much distributed solar maximizes
22 benefits to the utility and ratepayers. Though the price
23 paid by utilities to purchase solar generated electricity
24 has dropped dramatically over the past ten (10) years -- a

1 trend that is expected to continue -- this is only part of
2 the equation. The "value" of distributed solar to the
3 Company and ratepayer is now well documented.

4 3. Numerous published solar valuation studies
5 confirm that distributed solar resources offer cumulative
6 energy, capacity, and ancillary services valued in the
7 range of \$163/MWh, or \$0.16/kWh. These studies show that in
8 addition to the energy-related value, distributed solar
9 offers financial and security benefits of about \$82/MWh,
10 environmental services benefits of about \$167/MWh, and
11 economic developments of an additional \$57/MWh.

12 4. Based on research available on the value of
13 solar ("VOS"), the Company should be directed (in the short
14 term) to implement programs to procure additional solar
15 resources in its generation portfolio. The market price
16 and experience indicates that the cost of solar in Georgia
17 to the Company is already below the value the Company
18 receives from solar deployment. Between the implementation
19 of the Company's Advanced Solar Initiative ("ASI") and the
20 expansion that I recommend, the Company can identify and
21 benefit from the true resource potential for distributed
22 solar by purchasing electricity from distributed solar
23 resources at a price well below its solar value.

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**THE IMPORTANCE OF PROPER
RESOURCE VALUATION IN THE IRP.**

5 **Q. Is it important to properly value generation**
6 **resources in the Company's integrated resource plan?**

7 A. Yes. O.C.G.A. §§ 46-3A-1 and 46-3A-2 require
8 that the Company's IRP adequately demonstrate the economic,
9 environmental, and other benefits to the state and to
10 customers of the utility associated with all generation
11 supply and demand-side resources suitable for meeting the
12 demand for electricity. These statutory requirements
13 envision an objective and comprehensive comparison of
14 resources with a view to maximizing the cost-effectiveness
15 and economic efficiency of the utility's resource
16 portfolio. The law properly casts a wide net to be used in
17 assessing benefits (and costs) of each resource in order to
18 facilitate meaningful comparison among resource options.

19 **Q. What is the benefit of comprehensive value**
20 **analysis?**

21 A. Full and updated evaluation of resource value
22 improves the chance that a forward-looking resource plan
23 will strike the economically efficient balance in crafting
24 a robust and least-cost resource portfolio. If a generation
25 resource is under-valued by the IRP, it will be under-

1 selected and under-utilized in the plan by the Company. If
2 the plan under-values a resource with greater value and
3 lower cost, there is an unnecessary upward pressure on
4 rates because the next best resource with lower value
5 and/or greater cost will be selected. Likewise if the plan
6 over-values a resource with lower value and higher cost,
7 there is also unnecessary upward pressure on rates.
8 Updating value calculations of generation resources on a
9 frequent basis enables regulators and the Company to
10 capture changes in technology, performance, costs, and
11 risks. This is especially important in rapidly evolving
12 market segments.

13

14 **Q. How do utilities typically assess the value of**
15 **distributed solar resources?**

16 A. Distributed solar resources have historically not
17 fared well in traditional utility ratemaking systems which
18 often have a financial bias toward large, capital-intensive
19 projects owned by the utility. These projects, if
20 successful, tend to maximize profits at the expense of the
21 lowest cost for customers. Traditionally utilized
22 preferences tend to assign higher value to dispatchable
23 generation options with low capacity cost, while
24 undervaluing several increasingly valuable and important

1 components, such as: fuel price volatility, regulatory
2 (especially environmental) risk, water supply and price
3 risk, transmission infrastructure requirements, and other
4 risks. Traditional avoided cost methodologies, designed to
5 set energy payments based on current costs, can reduce the
6 value of low- or zero-risk resources and long run marginal
7 cost and risk reductions.

8

9 **Q. Does this traditional process properly address**
10 **renewable resources?**

11 A. No. This traditional process has not addressed
12 renewable resources properly. Renewable energy resources
13 such as solar and wind power have zero fuel costs and
14 concomitantly high capacity costs. Essentially, the
15 capacity cost "pre-pays" for a lifetime of fuel. The
16 Company's avoided cost methodologies, to the extent they
17 can be discerned in the current absence of transparent
18 information on calculation methodology and quantification,
19 do not work well with this kind of resource.

20

21 **Q. Can you elaborate further?**

22 A. Yes. For example, the Company asserts zero
23 capacity value for solar energy in its solar avoided cost
24 calculation. Yet, it derives an energy value in the

1 absence of fuel or short-run marginal costs for solar
2 energy. The Company also continues to assign zero value to
3 the greenhouse gas benefits of solar energy as well as the
4 reduced risk of environmental regulation that solar energy
5 provides - very real economic risks - even in the absence
6 of current control costs. Traditional avoided cost
7 calculations tend to ignore all manner of risk, including
8 fuel price and environmental regulation risks. However,
9 the Company's position on this latter issue is somewhat
10 confused, as it appears to argue for the reduced emissions
11 benefits of nuclear and wind power in its discussions about
12 portfolio diversity.

13

14 **Q. How has distributed solar valuation evolved?**

15 A. As the U.S. Department of Energy reported to
16 Congress in 2007,

17 "Calculating [distributed generation] benefits is
18 complicated, and ultimately requires a complete
19 dataset of site-specific operational characteristics
20 and circumstances. This renders the possibility of
21 utilizing a single, comprehensive analysis tool,
22 model, or methodology to estimate national or
23 regional benefits of [distributed generation] highly
24 improbable. However, methodologies exist for
25 accurately evaluating "local" costs and benefits
26 (such as [distributed generation] to support a
27 distribution feeder). It is also possible to develop
28 comprehensive methods for aggregating local
29 [distributed generation] costs and benefits for
30 substations, local utility service areas, states,

1 regional transmission organizations, and the Nation
2 as a whole.”¹

3 Over the past decades, a number of local studies have been
4 conducted to calculate the benefits of distributed solar.
5 Today, VOS analysis rests on a solid foundation of data
6 that, if applied, can significantly improve the Company’s
7 resource planning process and the economic efficiency of
8 its proposed resource portfolio through increased reliance
9 on distributed solar energy.

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11

VOS ANALYSIS

12

Q. What is VOS analysis?

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A. Value of Solar (VOS) analysis identifies and characterizes the value attributes of solar energy generation. Numerous VOS studies published over the past decade share a common general approach and fairly common general structure. A representative list of these studies is included in Exhibit KRR-2. While results vary depending on methodologies, local energy markets and other factors, research consistently demonstrates that distributed solar energy has value that significantly exceeds the Company’s and utility ratepayers’ cost. That value should be, but is not reflected in comparative resource valuation approaches

¹U.S. DOE, “The Potential Benefits of Distributed Generation and the Rate-Related Issues That May Impede Its Expansion: Report Pursuant to Section 1817 of the Energy Policy Act of 2005,” June 2007.

1 such as the Company's IRP.

2

3 **Q. What are the basic elements of distributed VOS**
4 **analysis?**

5 A. VOS analysis is a full avoided cost approach with
6 a long term valuation perspective that involves two steps:
7 benefits and costs are identified and grouped, then the
8 benefits are quantified. These steps are essentially the
9 same as traditional ratemaking functions inherent in cost
10 of service analysis. But, the focus is on the net
11 benefits, or value, that distributed resources bring to
12 grid operations.

13

14 **Q. Is the calculation of VOS market driven?**

15 A. Yes. Solar valuation studies are, at heart,
16 avoided cost calculations that embrace a full range of
17 costs avoided by distributed solar generation, including
18 savings over the life of the solar generation system.
19 Solar valuation studies offer improved market pricing
20 signals over traditional avoided cost calculations which
21 ignore long-term risk, especially fuel price and
22 environmental regulatory risk. My own experience with
23 Austin Energy's VOS methodology is that the calculated
24 value of solar better reflects market conditions and the

1 value of solar investments than base rates and short-term
2 avoided cost calculations.

3

4 **Q. Are you aware that the Company has previously**
5 **calculated a "solar avoided cost"?**

6 A. Yes. I have reviewed materials from Docket No.
7 16573 as well as the Company's most recently filed
8 projection of solar avoided costs. I cannot find a
9 publicly available document that describes how the solar
10 avoided cost is calculated. It does not appear that the
11 Company's approach for a solar avoided cost captures much
12 more than the short-term avoided energy cost for generation
13 with an added component related to solar energy's favorable
14 coincidence factor. Therefore, I cannot make a meaningful
15 comparison between the two.

16

17 **Q. What are the benefits and costs studied in VOS**
18 **analysis?**

19 A. The benefits and costs are those that accrue to
20 the utility and its ratepayers as a result of the
21 satisfaction of the demand for electricity services from a
22 distributed solar facility in lieu of the Company's use of
23 its current and planned system resources to meet that
24 demand. The value of solar to the Company, as a renewable

1 distributed generation resource, must be calculated in a
2 very different manner from the historical capital intensive
3 projects that I referenced earlier in my testimony.

4 The costs and benefits to the Company and ratepayers
5 associated with distributed solar energy generation systems
6 include:

7 1. Energy: The basic electrical energy created by
8 the distributed solar system, plus a credit for line-loss
9 savings that accrue because distributed solar displaces
10 generation from remote, central station plants.

11 2. Capacity: Also referred to as "demand."
12 Capacity values capture the avoided capital investments in
13 generation, transmission and distribution that flow from
14 distributed solar generation units.

15 3. Grid Support (Interconnected Operations
16 Services): Often referred to as "ancillary services."
17 These benefits include affirmative provision of services
18 and avoidance of costs related to a range of services
19 inherent in maintaining a reliable, functioning grid
20 network. Grid support or ancillary services include, at
21 both the transmission and distribution level, reactive
22 supply and voltage control, regulation and frequency
23 response, energy and generator imbalance, scheduling,
24 forecasting and system control and dispatch.

1 4. Customer benefits: Customers accrue a number of
2 benefits from hosting and operating distributed solar
3 systems including reputational, community participation,
4 bill management and stability, and efficiency support
5 benefits. While some of these benefits do not accrue to
6 the utility, some do, like reduced bad debt and collection
7 costs that accompany self-generation.

8 5. Financial and security: These benefits generally
9 reduce both the cost and risk associated with maintaining
10 reliable electric service for customers, especially in the
11 face of variable regulatory, economic, and grid security
12 conditions. These benefits include utility fuel price
13 volatility control, and costs associated with emergency
14 customer power and outages, as well as more rapid and less
15 costly recovery from outage events.

16 6. Environment: Distributed solar creates benefits
17 in reducing the supply portfolio costs associated with
18 control of criteria pollutants, greenhouse gas emissions,
19 water use, and land use. Where control regimes exist,
20 these costs may be reflected in the cost of operating
21 polluting resources. Distributed solar valuation goes
22 beyond traditional avoided cost approaches in recognizing
23 that these resources also affirmatively reduce financial
24 risks associated with compliance with future control

1 regimes.

2 7. Social: Distributed solar also generates social
3 benefits associated with net job growth benefits compared
4 to "conventional" generation options, increased local tax
5 revenues, reduced occupational safety costs (such as black
6 lung insurance), and others.

7

8 **Q. How are these benefits and costs quantified?**

9 A. As I noted earlier, VOS analysis is essentially a
10 more detailed and accurate avoided cost analysis. It
11 examines the costs and benefits that are displaced by the
12 operation of the solar generator on the grid, both today
13 and for the life of the distributed solar resource. For
14 greatest accuracy, the ideal integrated resource plan would
15 calculate the avoided costs and benefits for each
16 generation and demand-side resource based on analysis of
17 each factor above. Ideally, this analysis would extend
18 into the system to identify high- and low-value locations
19 within the grid. VOS analysis typically also calculates a
20 present value based on a levelized stream of benefits and
21 costs over the solar system lifetime. VOS is especially
22 indicative of market conditions because it calculates an
23 "indifference price" that distributed solar providers would
24 (in a perfect world) seek and receive for the benefits of

1 their generation systems.

2

3 **Q. Have any studies quantified the value of solar in**
4 **the Company's service territory?**

5 A. I am not aware of any value of solar studies in
6 Georgia, though a strong body of research exists on this
7 topic nationally. Among the more prominent researchers,
8 Richard Perez led a team that published a study titled "The
9 Value of Distributed Solar Electric Generation to New
10 Jersey and Pennsylvania."² That study modeled the value of
11 a 15% peak load penetration of distributed solar electric
12 generation at seven locations in the region. The model
13 addressed the following values:

- 14 • Market Price Reduction
- 15 • Environmental Value
- 16 • Transmission and Distribution Capacity Value
- 17 • Fuel Price Hedge Value
- 18 • Generation Capacity Value

19 The study found that the total value of distributed solar
20 ranged from \$0.256 to \$0.318 per kWh. A citation and link
21 to the complete study is listed on Exhibit KRR-2 and is
22 offered as an indicator of how a comprehensive distributed

² Perez, Norris and Hoff, Nov. 2012, prepared by Clean Power Research.

1 VOS study can and should be conducted.

2

3 **Q. What distributed VOS is established in the**
4 **published literature?**

5 A. A meta-analysis of the published studies on the
6 value of solar reveals substantial value in each of the
7 categories described below.

- 8 • Grid services from solar energy, which includes
9 energy, capacity and grid support benefits, are
10 worth about \$0.163/kWh
- 11 • Financial and security services add another
12 \$0.0821/kWh
- 13 • Environmental, land, and water services adds another
14 \$0.167/kWh
- 15 • Social services, including jobs and tax base
16 benefits, adds another \$0.057/kWh

17 In all, solar value analysis studies suggest that
18 distributed solar would be worth about \$0.469/kWh.³ This
19 number is substantially higher than the Company's solar
20 avoided cost or the avoided cost for conventional
21 generation. If environmental, land, water, jobs, and tax
22 benefits are excluded - a more conservative approach - the

³Not all the studies took the same approach to the data they reported. Some analysis and interpretation was required in order to derive an average value for each of the categories.

1 studies demonstrate that distributed solar offers a value
2 to the Company and its ratepayers of approximately
3 \$0.25/kWh.

4

5 **Q. What uncertainties remain in the VOS methodology?**

6 A. These studies were not based on specific data
7 from the Company's service territory. Given the diversity
8 of the data sets from which the studies are drawn, and
9 relatively high importance of energy costs in the
10 estimation, it is reasonable to conclude that the value
11 delivered by distributed solar in the Company's service
12 territory is comparable to \$0.25/kWh, as these studies
13 show.

14

15 **Q. Do these uncertainties limit the usefulness of**
16 **the results of the studies?**

17 A. Not significantly for purposes of this IRP and
18 my recommendations. Utility-specific data is always better
19 than general studies. But, enough research is complete to
20 the point that general application is reasonable. Georgia
21 Power would have to be a true outlier for the research data
22 to be irrelevant in Georgia. That is unlikely. I
23 describe the solar valuation approach in greater detail
24 below.

1 **Q. How does VOS relate to the price paid by the**
2 **Company (or any utility) when it purchases electricity**
3 **generated by solar from a third party?**

4 A. The calculated value of solar should serve as a
5 benchmark for the price the utility pays for third-party
6 solar energy when that price is derived from the market.
7 As with the theory behind avoided cost calculation, VOS
8 analysis quantifies the value equal to what it would cost
9 either the utility or a third party to provide solar energy
10 to the point where the energy does its work. In practice
11 in the Company, however, there appears to be no value-based
12 analysis that underlies the avoided cost, the solar avoided
13 cost, or the solar payment price set by the Company. This
14 is evident in the way that the Company has had to make
15 adjustments to its avoided cost in order to set any value
16 at which solar providers respond to requests for proposals.

17

18 **Q. What is the relationship between the calculation**
19 **of VOS and the analysis of solar resources as a factor in**
20 **retail rates paid by ratepayer?**

21 A. Because the VOS approach improves on the
22 Company's traditional avoided cost methodology, it
23 indicates a compensation level that can be used to ensure
24 net positive benefits to ratepayers. That is, once the

1 value of solar is fully and accurately known, the Company
2 can be assured that distributed solar enabled at a lower
3 payment will generate excess value for the Company and its
4 ratepayers. At volume, these cumulative excess benefits
5 will certainly exert downward pressure on rates, reflecting
6 the value-to-price differential.

7 The Company's practice today is not grounded in value
8 analysis. Such practice provides no assurance of value in
9 excess of cost. More likely, the Company's solar payment
10 rates, constrained as they are by traditional avoided cost
11 methodologies, probably systematically under-value
12 distributed solar, and deny customers the benefits of
13 increased reliance of the resource.

14

15 **Q. How does a distributed solar value of \$0.25/kWh**
16 **fit with the Company's estimates in its IRP?**

17 A. It does not. Again, the Company provides no
18 value analysis for distributed solar in its plan. The plan
19 provides for no new acquisitions of or support for
20 distributed solar. According to the plan, the contracted
21 price at which the Company will purchase electricity from
22 solar resources already planned for construction will be
23 substantially less than \$0.25/kWh. This suggests that at
24 the PPA prices paid by the Company, solar energy puts

1 substantial downward pressure on rates over its useful
2 operating life by delivering value substantially in excess
3 of its cost. Had the Company estimated the VOS as part of
4 its plan development, it would have reasonably concluded
5 that more distributed solar development should be included
6 in the plan.

7

8 **Q. Isn't there sufficient information in the**
9 **Company's filings to assess the economic feasibility of**
10 **distributed solar?**

11 A. According to the Company's response to Data
12 Request No. STF-5-8, there is not. There, the Company
13 stated that:

14 "The Company has not conducted any economic
15 feasibility studies of small rooftop solar
16 photovoltaic generation, supplemental solar augmented
17 generation projects, and solar water heating. To
18 date, the Company's demonstration projects have
19 focused primarily on assessing technical feasibility."
20

21 **Q. Does the Company propose any new renewable**
22 **generation in its IRP?**

23 A. No, it does not. As to solar generation, the
24 Company is currently implementing ASI - a process that will
25 continue for the next two (2) years. After ASI, the
26 Company does not propose to add any solar (or other
27 renewable for that matter) to its generation portfolio.

1 Despite the economic benefit, the Company's plan apparently
2 proposes to cap renewables at current levels - which are
3 very small. Even after the Company projects it will need
4 new capacity, renewables are ignored even in the Company's
5 most expensive projected cost scenario. The Company is
6 well aware of the continued projected declines in the cost
7 of solar generation and the advances in storage
8 technologies that will occur over the next ten (10) years,
9 and its IRP totally fails to propose action based on the
10 knowledge in its resource planning.

11

12 **Q. Should additional solar deployment come from the**
13 **Company or its customers and third parties by means of**
14 **PPAs?**

15 A. Distributed solar installation by the Company's
16 customers and through third party contracts substantially
17 reduces costs and risks to the utility and its ratepayers.
18 The customer or third party assumes responsibility for
19 financing, maintenance, and insurance requirements. With
20 this kind of solar development, the utility obtains energy
21 generation at or near the point of consumption, maximizing
22 the value of solar to the system.

23

24

1 **Q. In summation, what should the Commission and the**
2 **Company reasonably conclude based on the many published**
3 **distributed VOS studies?**

4 A. From VOS research, the Commission and the Company
5 can and should reasonably conclude that:

6 1. Distributed solar systems in the Company's
7 service territory have value that will exceed the payment
8 required to facilitate wider deployment of solar as a
9 generation resource.

10 2. Because distributed solar value exceeds the cost
11 to facilitate deployment, increased deployment of
12 distributed solar will put downward pressure on rates.

13 3. Market solicitations can confirm the cost-
14 effectiveness of distributed solar, that is, the
15 availability of distributed solar at costs that are less
16 than its value and that are less than the planned cost of
17 nuclear or other capacity additions.

18 4. It is therefore reasonable that the Company
19 should be ordered both to undertake such solicitations and
20 to facilitate the development of all such cost-effective
21 distributed solar identified in the solicitations.

22 5. As a result of that solicitation and the market
23 data obtained thereby, it is also reasonable for the
24 Commission and the Company to develop a comprehensive

1 distributed solar valuation based on Georgia Power's
2 Company-specific costs that will result in a suitable,
3 cost-effective VOS.

4 In sum, distributed solar value analysis enables the
5 Commission and the Company to benchmark the resource value
6 of the distributed solar option and to conclude that the
7 Company should move forward with a market-based approach to
8 advancing the deployment of distributed solar in the
9 Company's service territory.

10

11

VOS AND AVOIDED COST

12 **Q. Earlier in your testimony, you discussed avoided**
13 **cost methodology. Can you distinguish between VOS and the**
14 **Company's general avoided cost calculations?**

15 A. Yes. The Company's avoided cost analysis differs
16 from VOS analysis in two key ways. First, Georgia Power's
17 avoided cost analysis is not a "full avoided cost"
18 calculation. Second, the Company's traditional avoided cost
19 analysis differs from more far-reaching, forward-looking
20 analyses used to evaluate new resource additions.

21 A major difference between the two relates to risk.
22 Not all resources bear the same risks. Risk is not well
23 addressed even in full avoided cost methodologies. A
24 resource that depends on long-term availability of fuel at

1 an affordable price is very different from distributed
2 solar, which has no fuel cost, now or in the future. This
3 risk of price volatility is not captured in the Company's
4 avoided cost calculations. Risk, therefore, is either
5 ignored or undervalued in avoided cost methodologies,
6 including Georgia Power's.

7 Undervaluing fuel volatility risk means that a
8 resource option like distributed solar is seen to avoid
9 less cost than it actually does. This results from
10 adjustments made to traditional ratemaking and cost
11 recovery decades ago. Utilities increased their dependence
12 on generation run on fuels with volatile pricing patterns.
13 They sought pass-through cost recovery mechanisms for fuel
14 costs in fuel cost reconciliation charges or "fuel riders,"
15 as they are often called. Generally, regulations approved
16 the addition of fuel costs recovery riders on customer
17 bills, over and above basic rates for electricity.

18 As a result, utility finances were largely immunized
19 from the deleterious impacts of regulatory lag in fuel cost
20 recovery, but also less sensitive to fuel price volatility
21 than even their customers. The Company's "peaker" approach
22 to avoided cost calculations confirms this - it is a
23 methodology that essentially gives no value to resources
24 that reduce fuel price volatility and instead affirmatively

1 favors resources with low capacity costs, even if the long-
2 run fuel and capacity costs of the resource are extremely
3 variable. By undervaluing distributed solar, the Company
4 therefore procures or supports solar at a sub-optimal level
5 in its generation portfolio, systematically rejecting
6 resources that reduce portfolio exposure to fuel price
7 volatility risk.

8 A similar undervaluation arises when security risk and
9 vulnerability to disruptions due to natural and man-made
10 events are considered, as well as risks associated with
11 obtaining water at affordable prices. Economic efficiency
12 is maximized by an analysis that quantifies the full future
13 stream of benefits and costs avoided over the full
14 operational life of distributed solar and expressly
15 addresses the volatility associated with all costs over the
16 life of each resource option. There is significant value
17 in a generation resource that has no fuel or water cost
18 over its entire life - a value currently ignored in the
19 Company's planning process.

20

21 **Q. Are there future costs and/or benefits that**
22 **should be included in evaluating the value of distributed**
23 **solar, but which are not finitely quantifiable?**

24 A. Some costs and benefits are not precisely

1 quantifiable. There is a symmetrical analytical risk in
2 valuation. Undervaluing one option is the same as
3 overvaluing the incumbent or reference unit. Both deny
4 ratepayers the benefits of reduced rates. Overvaluing an
5 option might impose costs on ratepayers that could inflate
6 rates. It is appropriate to reach a reasonable level of
7 confidence about a value estimate before using it in
8 resource evaluation decision. But, the field is hardly
9 static. Avoided cost methodologies have improved over the
10 past several decades. There are also some values that,
11 while difficult to quantify, should be reviewed
12 qualitatively as part of the process of resource plan
13 development. For example, while the tax base and job
14 creation benefits of distributed solar market penetration
15 might not yet lend themselves to discrete quantification in
16 a utility resource plan or explicit reflection in utility
17 rates, the relative job creation and other economic
18 development benefits should be expressly reviewed in the
19 resource planning exercise. Such factors often have a
20 strong impact on market and regulatory risk.

21

22

23

24

1 **Q. Does this Commission have the authority to**
2 **scrutinize and/or modify the Company's avoided cost**
3 **methodology?**

4 A. Yes. The Federal Energy Regulatory Commission
5 ("FERC") grants broad and increasing latitude to states to
6 account for all the costs avoided when energy from a
7 qualifying facility (QF) displaces a unit of system energy.
8 FERC's regulations allow consideration of numerous factors
9 in determining avoided costs. I recommend that these
10 factors should be considered the starting point in setting
11 rates for qualifying facilities that are connected to the
12 grid, especially at the distribution level.⁴ These factors
13 include:

- 14 • Savings from reduced line losses by virtue of
- 15 purchases from the QF;
- 16 • Ability to install smaller increments of capacity
- 17 with shorter lead times;
- 18 • Value of QF capacity and energy on a utility's
- 19 system;
- 20 • Ability to avoid or defer costs due to QF
- 21 production;
- 22 • Ability to dispatch QF output, the expected or

⁴ See: "Unlocking DG Value: A PURPA-Based Approach to State Policy Design," Keyes, Fox & Wiedman LLP, for Interstate Renewable Energy Council (May 2013).

1 demonstrated reliability of the output, and the
2 usefulness of QF production during system
3 emergencies;

4 • Environmental benefits and renewable attributes of
5 QF power; and

6 • Duration and enforceability of QF contracts.

7 Revising the Company's avoided cost methodology to include
8 these components would allow more accurate evaluation of
9 alternatives through development of a more full-featured
10 methodology. As set out above, more accurate valuation
11 contributes to overall economic efficiency.

12

13 **Q. How would forward-looking resource evaluation**
14 **further improve the evaluation of alternatives?**

15 A. Avoided cost methodologies are an appropriate
16 means for comparing the cost avoided when a single unit of
17 energy from a QF is introduced into the grid. Distributed
18 solar systems, however, are long-lived, with high
19 availability and low output degradation. This is why
20 integrated resource planning takes a longer view than
21 avoided cost calculation. Levelized cost of energy
22 calculations and production cost modeling exercises are
23 explicitly focused on a resource's capability to meet the
24 demand for energy over the life of the resource. They are

1 not limited to traditional marginal cost calculations such
2 as the Company uses in setting avoided cost rates. The
3 amount paid to stimulate the construction and operation of
4 a new distributed system will likely yield 30 years of
5 continued energy generation and benefit creation. The most
6 common and appropriate way to account for this stream of
7 benefits is to adjust a full avoided cost calculation by
8 iterating it over the entire expected operating life of the
9 system and then calculating a levelized present value of
10 that stream of benefits.

11

12 **Q. How does a levelized present value of a stream of**
13 **full avoided costs calculation potentially impact**
14 **ratepayers?**

15 A. The approach of both conducting a full avoided
16 cost calculation and then adjusting it for the forward
17 looking stream of value puts evaluation of the resource
18 alternative on a level evaluation playing field with other
19 resources and with planned additions to the system. More
20 importantly, it sets a benchmark for the price above which
21 the utility and ratepayers would be adversely impacted, and
22 below which both the utility and its ratepayers would
23 benefit. It sets a fair level for testing for
24 "indifference." It is important to note that unlike

1 utility-owned assets, distributed solar systems owned and
2 operated by customers and third parties create no long term
3 stranded cost risk for the utility. Performance or
4 production payments at or below the full value of
5 distributed solar are calculated to minimize such risk by
6 only paying when energy is generated.

7

8 **Q. When did the Commission establish the Company's**
9 **current avoided cost methodology?**

10 A. According to the materials I reviewed, the
11 Company's avoided cost methodology was established in 1994.

12

13 **Q. Are you proposing a revision to the avoided cost**
14 **methodology for Georgia?**

15 A. Given the increasing diversity of options for
16 meeting the demand for electricity services, it is my
17 opinion that the Commission should undertake a fundamental
18 reexamination of its avoided cost methodologies as well as
19 the evaluation methods used by the Company in comparing
20 options in its IRP. I base this recommendation on the
21 increasing body of evidence that resources like distributed
22 solar offer real value that is not accounted for in the
23 current avoided cost approach and IRP evaluation process
24 and which were not available in 1994. I further recommend

1 that in order to properly account for rapid changes in
2 technology, market, and policy conditions, such review
3 should occur on a repeating basis every few years. However,
4 I do not think that completion of such a review is possible
5 in the regulatory timeframe of this proceeding.

6

7

COMMERCIAL/RESIDENTIAL VOS

8 **Q. Does the VOS have implications for commercial and**
9 **residential distributed solar deployment?**

10 A. Yes. Most of my testimony to this point
11 addresses the full range of distributed solar systems.
12 However, there are significant implications for application
13 of VOS in a commercial/residential environment. An
14 empirically established VOS would assist the Company in
15 developing a reasonable and forward-looking value based
16 rate.

17

18 **Q. What is a "value-based" rate?**

19 A. As introduced above, a value-based distributed
20 solar rate uses utility-specific data to calculate the
21 value of solar energy to the utility and to its ratepayers.
22 The approach calculates what a kilowatt-hour of solar
23 energy generated at or near the point of consumption would
24 be worth to the utility. It is a benchmark of the value at

1 which the utility (and its ratepayers) would be
2 economically indifferent to whether the customer generates
3 the energy or whether the utility provides solar or solar-
4 equivalent energy to the customer.

5

6 **Q. Can the values you describe be used in**
7 **constructing a distributed solar rate for**
8 **commercial/residential customers?**

9 A. Yes. Austin Energy used its VOS analysis as the
10 basis for a new residential solar rate that went into
11 effect for existing and future residential solar customers
12 in October 2012. Some key documents related to the Austin
13 Energy's development of its Value of Solar tariff are
14 included in Exhibit KRR-2.

15

16 **Q. Briefly describe the Austin Energy "Value of**
17 **Solar" Tariff.**

18 A. The Austin Energy VOS tariff fundamentally
19 redesigned the structure of net metering. The tariff
20 design has two basic components:

21 a. The tariff relies on a conservatively calculated
22 value of solar that is updated annually and designed to
23 reveal the value to the utility of a unit of generated
24 solar energy which essentially sets the price at which the

1 utility is neutral to the solar energy; and

2 b. The tariff reconfigures the netting process to
3 ensure that the utility recovers its full cost of serving
4 the solar customer before any credit for solar generation
5 is applied.

6 These two steps result in a residential solar rate that is
7 fairer to the solar customer, the utility, and other
8 utility customers.

9 Austin Energy's VOS calculation generates a 30-year
10 levelized value of solar in cents per kilowatt/hour, based
11 on five components: energy, capacity, transmission
12 capacity, transmission and distribution losses, and
13 environmental value. The goal of the VOS calculation is to
14 estimate the total value of a unit of solar energy
15 generated in the distribution grid, at or very near the
16 point of consumption, that is the conservative estimate of
17 the cost that the utility would face in seeking to fill an
18 order for a unit of energy with the same character as that
19 generated from a local solar facility. Once Austin Energy
20 decided that the value of solar was an appropriate
21 foundation for a residential solar rate, it was
22 incorporated into a tariff.

23

24

1 **Q. What are the benefits of Austin Energy's**
2 **approach?**

3 A. Under the new rate, customers have a strong
4 incentive to use energy efficiently in order to maximize
5 the economic value they receive -- making more on-peak
6 energy available to the utility. Because the value is
7 recalculated each year, both the customer and the utility
8 are treated fairly as solar and general system costs
9 change. In the event that the system fails to generate as
10 expected, the netting methodology ensures that the utility
11 always recovers its costs of serving the customer. To the
12 extent that the value of solar credit to the customer
13 creates a loss of revenue to the utility (above and beyond
14 the revenue charged for gross consumption), it would be
15 fair to include that incremental loss in a power system
16 cost recovery factor or fuel adjustment factor, as
17 appropriate.

18

19 **Q. Why did Austin Energy undertake the development**
20 **of a new VOS rate?**

21 A. Austin Energy wanted to provide an alternative to
22 net metering that would continue to promote solar energy
23 development while being fair to both participating and non-
24 participating customers and protecting the financial

1 concerns of the utility.

2

3 **Q. Should Georgia Power develop a value of solar**
4 **rate?**

5 A. In my opinion, the Company should develop a VOS
6 tariff to replace the old Solar Purchase Price for
7 commercial and residential solar systems.

8

9

RECOMMENDATIONS

10 **Q. In light of your testimony, how should the**
11 **Commission and the Company move forward?**

12 A. In my opinion, efforts of the Commission and the
13 Company to seed the development of a solar energy market
14 have borne fruit. Coupled with substantial cost reductions
15 experienced in solar generation and initiatives, such as
16 ASI, the Commission and the Company have tapped an infant,
17 but increasingly viable market for distributed solar in the
18 State of Georgia. For this reason, I propose that the
19 Commission direct the Company to immediately prepare an RFP
20 to obtain market validation that the cost of bringing
21 additional distributed solar to the grid is less than the
22 value that solar brings to the Company and its ratepayers.

23

24

1 **Q. Doesn't ASI address the market opportunity for**
2 **distributed solar?**

3 A. No. ASI did not take full advantage of the value
4 of distributed solar. ASI includes several unnecessary
5 limits that reduce the value to the Company and ratepayers
6 that can be derived from increased deployment of
7 distributed solar systems. The total program size should
8 be dictated by cost-effective solar available at or below
9 total value, not an artificial limit. The payment should
10 be set to a market price - at or below the full value of
11 solar - and not to the artificial and somewhat arbitrary
12 current payment of \$0.13/kWh. The contract price should be
13 market driven, at or below a VOS calculation as described
14 below. Application fees should be waived for residential
15 systems below 10 kW. Customers should be given the option
16 to provide their own compliant solar meters.

17 In sum, I recommend that the Commission use this IRP
18 to order the Company to remove the artificial constraints
19 on distributed solar market development contained in ASI
20 and move to a market and value-based approach to
21 distributed solar.

22
23
24

1 **Q. What other recommendations do you have for the**
2 **Company and the Commission?**

3 A. I further recommend that in the course of
4 conducting its review of the full range of costs avoided as
5 a result of energy production from distributed solar
6 facilities, the Company should be directed to develop a new
7 value of solar rate in lieu of the current "solar avoided
8 cost" and to replace the previously abandoned Solar
9 Purchase Price. The Company should be directed to establish
10 a commercial/residential distributed VOS rate, as I
11 described above, to be offered initially to those customer
12 classes.

13 However, this effort should not deter or delay further
14 solar deployment based on its true market value. The
15 Company's data already (and without the benefit of further
16 study) supports greater deployment of solar generation in
17 its resource portfolio.

18

19 **Q. Why should the Commission and the Company act on**
20 **these recommendations at this time?**

21 A. As acknowledged by the Company in Section 10.3 of
22 its Plan, solar technology has seen an extended period of
23 decline in costs allowing increasing solar deployment
24 without upward pressure on rates. Numerous projections

1 predict this trend to continue through the end of the
2 decade.⁵ Current data forecast commercial solar prices
3 with further reductions in price to \$0.03/kWh. The same
4 study cites a potential for 10-30 GW of solar PV for
5 Georgia by 2030, and 30-50 GW by 2050.

6 In order to maximize the potential for economically
7 efficient and cost-effective deployment of distributed
8 solar in Georgia within the remainder of this decade and
9 over the planning horizon of the current IRP, it is
10 essential that the Company understand and fully account for
11 all the impacts - including both costs and benefits - of
12 distributed solar. The many published solar valuation
13 analysis reports now available and the consensus emerging
14 about the value of distributed solar to the utility and its
15 customers enable the Company to launch these market support
16 initiatives at this time.

17

18 **Q. Will these initiatives impose a management burden**
19 **on the Company?**

20 A. The actions recommended will require some effort
21 on the part of the Company, but they are not significantly
22 greater than those already required in the proposed plan.
23 Competitive suppliers bear the greatest burden in market

⁵ SunShot Vision Study, U.S. Department of Energy, February 2012.

1 solicitations, and consultants are available with
2 experience to manage competitive solar support programs.
3 Distributed solar systems are typically owned and operated
4 by third parties or customers, minimizing utility
5 administrative burdens.

6

7 **Q. What are the advantages of moving forward to**
8 **support the development of cost-effective distributed solar**
9 **at this time?**

10 A. Solar markets are largely driven by economies of
11 manufacturing scale, that is, the more systems that are
12 deployed, the faster the market moves to lower prices and
13 greater value. The Company's proposal to slow the
14 development of the distributed solar market in this plan is
15 headed in precisely the wrong direction. In addition,
16 encouraging third party distributed solar in the Company's
17 service territory can help improve on the Company's less
18 than ideal 50% project failure rate reflected in its
19 "Planning Adjustment Factor."⁶ Finally, moving to market
20 based initiatives improves market efficiency and increases
21 transparency in energy services pricing.

22

23

⁶ See: Company response to STF-12-1.

1 Q. Does this conclude your testimony?

2 A. Yes.